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**Lean  
Construction  
Institute**

Transforming Design and Construction

## LCI Update

I want to take a moment to acknowledge our own Greg Howell as he retires from the LCI staff to assume a consulting role in the New Year. In my brief, one-year tenure in the LCI Executive Director role, Greg has been both a pillar of support and a fount of knowledge in helping us address a myriad of needs and challenges as they have arisen through 2013. I know my transition into this role has been smoother, and LCI has been stronger, thanks to his advice and counsel. But much more important in the long run has been his role in founding LCI with Glenn Ballard, and serving as a major spokesman over many years for Lean and the transformational role it plays in design and construction. In addition to wishing him well in his new role, I know many of us will continue to cross paths with Greg at major Lean events and forums, notably the Berkeley Design Forum coming up January 30-31 (see link below). As a final message in his role as a staff member, Greg has penned another of his thoughtful pieces for us in our first newsletter of 2014:

*The Turner Prize for Innovation, awarded by the National Building Museum to LCI was a lovely surprise. Dropping my notes as I began my remarks at the award ceremony was less lovely. Even so, it was a fine evening; a chance to reflect and remember the developments both in LCI and in the larger worldwide community of academics and*



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### Upcoming Events

**Jan 08** - [LCI and our Trade Associations - How do we look?](#) (NorCal CoP - Berkeley, CA)

**Jan 09** - [LCI and our Trade Associations - How do we look?](#) (NorCal CoP - Sacramento, CA)

**Jan 15** - [Integrated Project Delivery from the Trade Partner's Perspective](#) (Cascadia Portland CoP)

**Jan 16** - [Reliable Promising: Creating Accountability Within Your Team](#) (Carolinas CoP)

*practitioners. Looking back on the development of Lean Construction, the way I engaged with improving construction productivity was shaped by my engineering education and experience supervising work in the field. Others have followed different paths and have different perspectives.*

[Read More](#)

Speaking of leadership changes in 2014, two of our Communities of Practice have chosen new volunteer leaders. We appreciate their assuming these leadership roles which as so key to helping LCI bring the practice of Lean Construction to the companies in their regions: New Mexico – Sean Williams and NorCal – James Peace. To contact any of our Communities of Practice, please visit the LCI website at [www.leanconstruction.org](http://www.leanconstruction.org) and look under the LCI CoP section. Our staff contact for general CoP support is now Ilene Goldberg: [igoldberg@leanconstruction.org](mailto:igoldberg@leanconstruction.org).

If you have not as yet done so, please be sure to respond to our earlier announcement of a Lean survey being conducted in cooperation with McGraw Hill. This concerns unanticipated problems that occur on building construction projects, causing waste, inefficiency and negative impacts on budget, schedule, quality, productivity and/or business performance/outcomes for companies involved. Your input is invaluable in helping McGraw Hill to meet its objectives of identifying the impact, frequency, types and causes of problems and potential remedies. The survey should take approximately 3-5 minutes to complete, and answers are strictly confidential and will not be associated with your name or the name of your company in any way. To take the survey, please click on the following link: [Click Here](#)

Thanks in advance for your help!

Thanks as always for the role you play in transforming

**Jan 16** - [Using Six-Sigma to Measure the Positive Impact "Lean" Has to Offer in Project Delivery](#) (San Diego CoP)

**Jan 23** - [Application of Continuous Improvement Tools to Construction](#) (Upper Midwest)

**Jan 30** - [Design Forum sponsored by LCI, AIA and P2SL, Berkeley, CA](#) (Berkeley, CA)

**Feb 20** - [BP: Implementing Lean Construction Methods at the Whiting Refinery](#) (Chicago CoP)

[View all events](#)

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design and construction through lean tools and techniques.  
We look forward to continuing to support your Lean journey  
in the year ahead.

Sincerely,



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Executive Director

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