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**Lean  
Construction  
Institute**  
Transforming Design and Construction

## The LCI Update

### Lean Construction Institute

The LCI board will be undergoing some key membership changes as we transition into 2014. We will announce those changes in full in January, but **one important leadership change is that Victor Sanvido (Senior VP, Southland Industries) will be handing off the leadership reins as Board Chairman to Michael Bade of UCSF.** Victor's leadership and passion to see Lean Construction adopted widely throughout the industry have been instrumental in moving LCI forward throughout 2013. LCI owes him a tremendous vote of thanks for his service, and the untold hours of support he provided to our board, staff, and other elements within the Institute. Fortunately, he has agreed to stay on the board in 2014 and continue to help us in various ways, particularly in leading our ongoing outreach program to owner organizations. **Victor's comments at the Dec. 3 Turner Award program at the National Building Museum** focused on the future of LCI and Lean Construction, and we provide them to you here in their entirety:

"Good evening, ladies and gentlemen. Peter [Davoren, CEO of Turner Construction], thank you very much, to you and your board for selecting us. And it is especially nice to see Harold Parmelee again. What a great gentleman in the industry. We appreciate the National Building Museum honoring us with this award. And I want to give tremendous thanks to Greg for starting the organization, Dick Bayer for carrying us through the intermediate period, and Dan, for taking us forward and helping us to put some structure to what we're doing. We've also had a dedicated board, and committees that have put tremendous work in, and many of you in the audience have been active in our communities of practice, and have done tremendous things to help us get where are.

Let me talk a little bit about where we're going. The ENR's recent SmartMarket Report

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that Greg highlighted today struck me in two ways. First, most people not familiar with Lean thought that the industry was very efficient, while most people who are familiar with Lean recognized that the industry is very inefficient. So, what can LCI, do? Number one, we have to help people see waste. If you cannot see the waste, you cannot fix it. So, where is the waste in our business today? As project teams, too infrequently and rarely are we involved in optimizing the owner's business function. And when you hear from the leadership in the industry, and you hear from Bill Seed, he's one of those people that involves the project team in helping define the business function and ensure we're building something that will help them

deliver their business in a more efficient manner."

[Read More](#)

Our friends at P2SL/UC Berkeley are once again sponsoring a **January Lean Design Forum meeting** in conjunction with LCI and AIA. Here are the specifics: Lean Design Forum 2014, Thursday, January 30, 2014 8:00 AM - Friday, January 31, 2014 12:00 PM (Pacific Time). Facility: Hs Lordships, 199 Seawall Drive, Berkeley, California 94710. The Forum meets twice a year (in Berkeley with P2SL taking the lead, and in the Midwest mid-year under LCI's leadership). The focus is on creativity and innovation. Each of six 90-minute sessions will be devoted to a single speaker or panel. Presentations of 30 minutes or less allow time for in-depth discussions about what the speaker presented. To register: [Click Here](#)

**We are also partnering once again with McGraw Hill Construction, this time on a new research study** on unanticipated problems that occur on building construction projects, causing waste, inefficiency and negative impacts on budget, schedule, quality, productivity and/or business performance/outcomes for companies involved. We would like to give you the opportunity to share your opinions on this topic. Your input is valuable in helping McGraw Hill to meet the objectives of the survey: to identify the impact, frequency, types and causes of problems and potential remedies.

The survey should take approximately 3-5 minutes to complete. Your answers are strictly confidential and will not be associated with your name or the name of your company in any way. Please be sure to respond by December 24th to ensure your insights are captured in this important study. This is a piece of a larger effort on the topic that will be published in a SmartMarket Report in 2014, so your answers also will inform the larger research study. To

take the survey, please click on the following link: [Click Here](#) Trouble accessing the survey? Please copy and paste the URL into your browser. Email [support@mhcaddgesurveys.opinioninsight.com](mailto:support@mhcaddgesurveys.opinioninsight.com) with any persistent issues you may have. And thanks in advance for your help!

This will be the last newsletter for LCI in 2013, and on behalf of our Board and staff, **I want to wish everyone a restful and joyous holiday season** with family and friends, and a healthy and prosperous New Year. We look forward to continuing to work with you then, and thanks as ever for all you do to promote the transformation of our industry through the use of Lean tools and techniques.

Sincerely,



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**LCI thanks our annual sustaining sponsor, Newforma,** for their generous support and underwriting of our national meeting programs throughout the year. Please click on <http://www.newforma.com/> to see the range of their offerings in support of the industry and Lean Construction.



We would like to welcome our newest member, The Raymond Group.



## Coming LCI Events

**LCI and our Trade Associations - How do we look? (Northern California),** January 8  
[Click here for more details](#)

**LCI and our Trade Associations - How do we look? (Northern California),** January 9  
[Click here for more details](#)

**Application of Continuous Improvement Tools to Construction (Upper Midwest),** January 23  
[Click here for more details](#)

**Design Forum sponsored by LCI, AGC, AIA and P2SL (Berkeley, CA),** January 30-31  
[Click here for more details](#)

(Click [HERE](#) for our FULL Calendar of events)

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