



**Lean
Construction
Institute**
Transforming Design and Construction

The LCI Update

Lean Construction Institute

I will continue to provide periodic Congress program highlights from the October meeting in Dallas. We had a **successful, well-attended session with our corporate members** at which board chairman Victor Sanvido briefed the attendees on our 2013 goals and accomplishments and solicited their comments on areas they would like to see us pursue in 2014 and beyond. Here, in no particular order, are thoughts provided in the resulting discussion:

- Put owner video programs on the website
- Owner engagement strategy – member role?
- Owner webinars
- Create a membership committee
- Enhance outreach to designers
- Consider student chapters
- Engage Associated Schools of Construction
- ACEC curriculum is changing
- Coordination with AGC curriculum
- Clarify membership makeup

On the latter question, here are **a few basic membership facts**: LCI now has over 90 corporate and 500 individual members (including many academic/student members). On the corporate side, we have eight owner organizations, notably including Intel Corporation, who joined LCI just this fall. Starting in January, LCI will have our first board of directors' chairman drawn from an owner organization: **Michael Bade** of the University of CA/San Francisco. Our 2014 goals include robust outreach to owner organizations and design firms, both of which are key to rolling out Lean more broadly and effectively to our industry as a whole.

A highlight of the Congress this year was **a presentation by British Petroleum on their Lean journey**. BP's Whiting facility has made serious strides in implementing Lean since 2010, and it was great to have them share their story with us. It is particularly good to see their tabulation of some achievement metrics, not the least of which are seen in the safety improvement arena. Here are highlights of their Dallas presentation:

BP's Lean journey begins...

- Began researching "LEAN" in 2010
- Sought buy-in from BP leadership and stakeholders
- Sought buy-in from contractor partners
- Attended LCI Congress in 2011
- Constructability involvement early in design
- Started using "make work ready" tool and weekly work plans on all construction projects in 2012
- Pull Planning was missing...added this element in 2013
- Measure performance through PPC and Earned Value - Our goal is to set a new industry benchmark!

Seeing results across the board...

- Capital Projects Group hit spend target in 2012 and on track to hit it this year!
- Since implementing Last Planner System we have seen approximately 17% improvement in Schedule performance Index
- Seeing average PPC's of 74%

So, what's the big deal?

- Established consistent approach for every job
- Paradigm Shift - overcome “the old way of doing things”
- Selling Lean to internal stakeholders requires diplomatic education
- World Class Safety Performance OSHA RIF = 0.20 - “A well planned job is a safe job!”

Mark your calendar now for the 2014 Congress: set for October 7-10 in San Francisco.

Interested in the 2013 Congress presentations although you were unable to attend?

Click here for information on accessing the full program in our digital library.

[Click Here](#)

We are pleased to announce the arrival of a **new staff person at LCI: Ms. Ilene Goldberg**, working in the capacity of Manager for Membership and Community of Practice Relations. Ilene comes to us by way of over 12 years of experience with associations like Sudden Cardiac Arrest Association, National Association of Counties, and the Professional Landcare Network (PLANET). These and other roles have provided her with skills and experience in such areas as social media, marketing, membership retention, chapter liaison work, webinars/events management, and association database management. All of these skills are going to come in very handy in her new role with LCI. I expect many of you will be interacting with Ilene in the weeks ahead, especially if you are involved in a leadership role with our Communities of Practice. Please join us in welcoming Ilene!

I'm sometimes asked, “**Who makes up the regular LCI staff?**” This new addition of Ilene brings our current staff to four. The three others include myself and co-founder Greg Howell, plus Julia Shellhouse, who serves as the LCI administrator. Other functions at LCI, from IT support to meetings management, and from accounting work to legal support, are outsourced. Among the latter, our finance manager Shannyn Heyer serves as a true extension of our staff, responsible for issuing and processing invoices, making payments of all kinds and keeping our books day to day. Many of you will have met Shannyn at our recent Congress meetings, the one opportunity during the year when we get to work with her on site and in person. She serves a key liaison role with our CoPs, working with them to get their bills paid.

Last chance to **attend the upcoming Turner Prize program, at which LCI will be honored** by Turner Construction and the National Building Museum for innovation and contributions to the construction industry. Titled, “*Faster, Better, Safer: Lean Design and Construction*,” the

program is open to all to attend. Dec. 4, 6:30–8:00 pm.

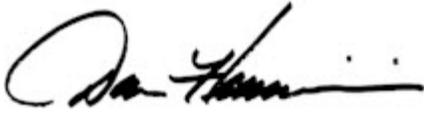
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LCI thanks our annual sustaining sponsor, Newforma, for their generous support and underwriting of our national meeting programs throughout the year. Please click on <http://www.newforma.com/> to see the range of their offerings in support of the industry and Lean Construction.



As always, thanks for all you are doing to advance Lean in your local Community of Practice and market. Keep up the good work!

Sincerely,



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Coming LCI Events

Faster, Better, Safer: Lean Design and Construction, December 04

[Click here for more details](#)

Lean Design & Construction - Principles and Best Practices (Ohio Valley), December 09

[Click here for more details](#)

The Lean Journey Continues, December 11

[Click here for more details](#)

(Click [HERE](#) for our FULL Calendar of events)

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